Minutes of the 2026 Annual General Meeting of Shareholders

Eastern Polymer Group Public Company Limited

Date, Time, and Meeting location

The Meeting was held on 23 July 2026, at 9:00 a.m., via electronic media, by broadcasting from the Company's conference room, 2nd floor, Bang Na office and the Company has recorded the Meeting in the form of video media.

Attending Directors

1. Mr. Vachara Tuntariyanond	Chairman of the Board/ Independent Director/ and Chairman of the Risk Management Committee
2. Mr. Chaiwat Atsawintarangkun	Independent Director/Chairman of the Audit Committee/ Risk Management Committee Member/ and Chairman of the Nomination and Remuneration Committee
3. Mr. Thanachai Santichaikul	Independent Director/ Audit Committee Member/ and Nomination and Remuneration Committee Member
4. Assoc. Prof. Dr. Sakarindr Bhumiratana	Independent Director/ Audit Committee Member/ Chairman of the Sustainability and Corporate Governance Committee/ and Nomination and Remuneration Committee Member
5. Dr. Pawat Vitoorapakorn	Vice Chairman of the Board/ Chief Executive Officer/ and Deputy Chief Executive Officer of Research and Development Business
6. Mr. Teerawat Vitoorapakorn	Director/ Nomination and Remuneration Committee Member/ Risk Management Committee Member /and Deputy Chief Executive Officer of Plastic and Packaging Business
7. Mr. Chumnan Vitoorapakorn	Director/ Risk Management Committee Member/ and Deputy Chief Executive Officer of Insulation Business
8. Dr. Chalieo Vitoorapakorn	Director/ Nomination and Remuneration Committee Member/ Sustainability and Corporate Governance Committee Member/ and Deputy Chief Executive Officer of Business Development and Investment
9. Mr. Ekawat Vitoorapakorn	Director/ Risk Management Committee Member/ and Deputy Chief Executive Officer of Automotive Parts and Accessories Business

There was a total of 9 directors of the Company, and all of them attended the Meeting, accounting for 100% of the total number of directors of the Company.

Attending Executive Committee and Management

1. Mr. Tanawat Vitoorapakorn	Risk Management Committee Member/ Sustainability and Corporate Governance Committee Member/ Executive Director/ and Deputy Chief Executive Officer of Other Supporting Business
2. Ms. Maliwan Kittiwiriyakarn	Executive Director/ and Deputy Chief Executive Officer of Information Technology
3. Mr. Jarintr Warintaraporn	Executive Director/ and Deputy Chief of Executive Officer of Human Resource and Administration (Acting)

4. Ms. Rungravee Vitoorapakorn | Deputy Chief Executive Officer of Executive Office of Corporate Strategy and Sustainable Development

5. Dr. Patchareeya Suriyachai | Sustainability and Corporate Governance Committee Member

6. Mr. Vatcharakris Nopakun | Deputy Chief Executive Officer of Accounting and Finance

7. Mr. Veerasit Pratuengsukpong | Head of Executive Officer of Accounting and Finance

Company's Auditor

1. Mr. Krit Chatchavalwong | Auditor's representative of PricewaterhouseCoopers ABAS Ltd.

External Legal Consultant

1. Ms. Manunya Thitinantawan | Legal Consultant from Manunya & Associates Limited, acting as a witness to ensure that the vote counting process complied with the law

The person responsible for counting the votes

Representative from Inventech Systems (Thailand) Co., Ltd. acted as a vote counting inspector.

Meeting commenced at 9.00 A.M.

The Company Secretary welcomed the shareholders and proxies, and opened the 2026 Annual General Meeting of Shareholders of Eastern Polymer Group Public Company Limited or EPG, which was conducted via electronic media through the Inventech Connect system in accordance with the Emergency Decree on Electronic Meetings B.E. 2563 (2020) and the Notification of Ministry of Digital Economy and Society B.E. 2563 (2020), Subject : The Standards for Maintaining Security of Meetings via Electronic media, including other relevant criteria. The Company arranged for an electronic meeting service provider who was expertise and was certified from relevant agencies as follows;

- The meeting control system (Zoom Meeting), which had been certified, and
- The Inventech Connect voting system, which had passed a self-assessment of compliance from the Electronic Transactions Development Agency (ETDA), of Inventech Systems (Thailand) Company Limited.

In addition, the Company arranged for representative from an external legal consultant firm to act as inspectors of the vote counting and oversee the Meeting to be in accordance with the laws, the Company's Articles of Association, and the principles of Good Corporate Governance.

The Company Secretary reported to the Meeting that the 2026 Annual General Meeting of Shareholders held today was in accordance with the Company's Article of Association of Section 4 regarding the shareholders' meeting and there were shareholders attending the Meeting in person and by proxy, thereby constituting a quorum under Article 37 of the Company's Article of Association, as follows:

- 35 shareholders attended the Meeting in person, representing 422,232,302 shares.
- 75 shareholders attended the Meeting by proxies, representing 1,760,327,388 shares.

A total of 110 shareholders attending the Meeting, representing 2,182,559,690 shares, which equates to 77.9485% of the total number of issued shares of the Company. (The Company's total issued shares are 2,800,000,000 shares)

Mr. Vachara Tuntariyanond, the Chairman of the Board and the Chairman of the Meeting, declared the Meeting opened and assigned Ms. Prapawadee Na Ranong, the Company Secretary, to introduce the attending directors and the executive committee of the Company as detailed above, and explained that for this Meeting, the Company has set the list of shareholders entitled to attend the 2026 Annual General Meeting of Shareholders (Record Date) in accordance with the Securities and Exchange Act B.E. 2535 (Section 89/26) as 16 June 2026. Details can be accessed from the website of the Stock Exchange of Thailand, which shows important information of the Company,

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including the list of major shareholders and various news. In addition, the Company has opened an opportunity for shareholders to propose persons to enter the selection process for directors to replace those to be retired by rotation, as well as to propose matters for the Board of Directors to consider for inclusion as an agenda item for this Annual General Meeting of Shareholders, from 5 January 2026 to 31 March 2026. The Company has announced such invitation via the electronic channels of the Stock Exchange of Thailand. However, the Company would like to inform that no shareholders have proposed any other matters to be included in the agenda or nominated persons to be considered for election as directors in accordance with the Company's regulations. Then, it was announced the procedures and practices in casting votes as follows:

1. Attendees who were entitled to attend the Meeting had to verify their identity in order to obtain a username and password (Username and Password) in accordance with the method specified by the Company, which the details had been provided along with the invitation letter. The attendees agreed to comply with the attendance requirements of the E-meeting and proceeded to register by clicking on the "Register to Attend the Meeting" button. At this stage, it was assumed that shareholders had registered to attend the Meeting, and the number of the shareholders' shares would be counted as a quorum.
2. The Meeting would consider the order of agendas respectively as specified in the invitation letter by proposing the information for each agenda. The Company has opened an opportunity for shareholders to ask questions before the voting of such agenda. The shareholders or the proxies who wished to inquire or express opinions could proceed through texting by selecting the agenda item which he/she would like to inquire on, then press the "question" button on the menu, the inquiry can be made through inquiring via message by typing their questions and then press the "Send Question" button. The Company would read and answer the questions in accordance with that agenda in the Meeting. However, in case where there were numerous submitted questions, the Company reserved the right to carefully select questions based on their appropriateness or relevance.

   The Company requests shareholders' cooperation to submit questions only during the time when the Company allows asking questions that are related to that agenda item, after that the Company will answer questions according to that agenda. For irrelevant questions to any agenda item, the Company will answer it in agenda item: Other.
3. In case of many questions related to that agenda were submitted to the system, the Company shall consider to select questions as appropriate.
4. After finishing the presentation of each agenda, the Company would open to vote. By voting, the shareholders shall choose the agenda they want to vote for and then press "Vote". The system will show all 3 voting boxes, namely agree, disagree and abstain, after that the system will display a message to confirm, and then press "Confirm". Voting could be amended until the voting was announced to be closed. The shareholders would not be able to return to vote on that agenda again once it was notified to close the vote. For a proxy who was appointed by several shareholders, the system will display names of all proxy grantor to cast the votes by separate into individual user accounts. In case of wishing to cancel the vote, press the "Cancel Vote" button. For any shareholder who does not vote within the specified time, the Company will assume that the shareholder agrees with that agenda. Additionally, voting can be edited until there is a notice to close voting for that agenda. The Company gives voting time of 1 minute and when voting result submission for each agenda has been closed. The result of that agenda will be announced to the Meeting.

5. In case of a shareholder is appointed as a proxy by several shareholders, the system shall compile the name of proxy grantor in the same user account by using the same email and telephone number in an identity verification in a proxy appointment. In case of using different email and telephone number in an identity verification, the system shall not compile the name of proxy grantor, but it will be used as a separate user account. The proxies could press the "User icon" menu and press the "Switch account" button to access another account whereby the votes would not be removed from the Meeting.
6. Each shareholder shall have one vote for each share. Any shareholder who had a conflict of interest in any of the agenda would not be entitled to vote on such agenda.
7. In the vote counting, the resolution required the approval by majority votes from the shareholders attending the Meeting and casting their votes without counting the abstention votes, except for Agenda 6 which required the approval by the votes of not less than two-thirds of the total votes of the shareholders attending the Meeting; and Agenda 1 and 2, which were the agendas for acknowledgment, no voting was required.

   The Company would subtract the disapproved and abstained votes from the total votes of attending the Meeting. The remaining votes would be considered approved on that agenda.

   In the case that no one had expressed objection or expressed opinion otherwise, it was deemed that the Meeting agreed or unanimously approved.

   For choosing "Cancel the latest vote" or not pressing any buttons to vote, the Company would assume that you approved that agenda.
8. For the shareholders who assign the proxy to attend the Meeting on their behalf and cast votes in the proxy form, the Company would record such votes as specified by the shareholders in the proxy form.
9. The Company requested the attending shareholders the cooperation not to record video and audio in the 2026 Annual General Meeting of Shareholders and not publish any or all of the photos and sounds of the Meeting to the public since the Meeting was held as an internal Meeting between the Company and the shareholders.

The Moderator asked the Meeting if any shareholders would like to make an inquiry regarding the voting procedures.

After informing voting procedures and it appeared to be no inquiry, the Chairman proposed the Meeting for the agendas as follows:

Agenda 1 To acknowledge the Minutes of the 2025 Annual General Meeting of Shareholders

The Chairman assigned the Company Secretary to present this agenda to the Meeting.

The Company Secretary informed the Meeting that the Company held the 2025 Annual General Meeting of Shareholders on 23 July 2025, which the copy of the minutes was accurately recorded and the Company submitted the copy of the minutes to the Stock Exchange of Thailand and the Ministry of Commerce within the timeframe specified by the relevant laws and regulations, and published on the Company's website for disclosure to the shareholders and general investors. It appeared that no one required for any amendment. The Minutes was sent to the shareholders, together with the invitation letter of the Meeting.

The Company Secretary provided the shareholders with the opportunity to inquire or express additional opinions, it appeared that no shareholder raised any inquiry or expressed additional opinions.

When no shareholder inquired any further questions, the Company Secretary proposed to the Meeting to acknowledge the minutes of the 2025 Annual General Meeting of Shareholders, which was held on 23 July 2025. This agenda was for acknowledgment, no resolution was made for this agenda.

Resolution The Meeting acknowledged the minutes of the 2025 Annual General Meeting of Shareholders.

Agenda 2 To acknowledge the report on the Company's operating results for the fiscal year ended as of 31 March 2026

The Chairman assigned the Company Secretary to present this agenda to the Meeting.

The Company Secretary informed the Meeting that the Company has summarized the operating results for the fiscal year ended as of 31 March 2026 in the Form 56-1 One Report of the Company, which has been sent to shareholders in QR-Code format along with the invitation letter.

The Chairman assigned Mr. Veerasit Pratuengsukpong, Head of Executive Officer of Accounting and Finance, to report the Company's operating results for the fiscal year ended as of 31 March 2026 to the Meeting.

Mr. Veerasit Pratuengsukpong, Head of Executive Officer of Accounting and Finance reported the Company's operating results for the fiscal year ended as of 31 March 2026 as follows:

Statement of Comprehensive Income

The Company had the total revenue from product sales of 13,508.7 million Baht. The Company had the revenue from product sales from the previous year of 13,789.9 million Baht, and the total revenue in this year decreased by 281.2 million Baht or decreased by 2.0% compared to the previous fiscal year, derived from 3 main business groups as follows:

The Aeroflex Group had the total sales revenue of 4,291.0 million Baht, or increasing by 1.8% from the previous fiscal year.

The Aeroklas Group had the total sales revenue of 6,335.3 million Baht, or decreasing by 9.5% from the previous fiscal year.

Eastern Polypack Company Limited, had the total sales revenue of 2,882.4 million Baht, or increasing by 11.8% from the previous fiscal year.

The cost of products sold amounted to 8,966.2 million Baht, resulting in a gross profit from product sales of 4,542.1 million Baht. The Company had selling and administrative expenses of 3,358.0 million Baht. The Company had the total expected credit losses of 94.7 million Baht that was primarily from trade receivables of Aeroklas Company Limited, which sold raw materials to a joint venture in South Africa. The Company's finance costs were 167.3 million Baht, and recorded a share of profit from investments in associates and joint ventures of 326.6 million Baht. and income tax expenses of 100.4 million Baht. As a result, the Company recorded net profit for the year of 1,311.9 million Baht.

Statement of Financial Position

The Company had the total assets of 20,888.2 million Baht, increasing by 1,001.4 million Baht from the previous year, which resulted from the increasing cash. The total liabilities amounted to 7,418.9 million Baht, increasing by 126.3 million Baht from the previous year. The registered and fully paid-up capital was 2,800.0 million Baht and the total shareholder's equity was 13,469.3 million Baht.

Proportion of revenue from sales

The Company had the proportion of revenue from sales, divided by each business, as follows:

1. The Aeroflex Group 31.8%;
2. The Aeroklas Group 46.9%; and
3. Eastern Polypack Company Limited 21.3%.

Financial Ratio

The Company had a gross profit margin of 33.6%, a net profit margin of 9.7%, a return on equity of 10.1%, and a return on assets of 7.7%.

The operational performance separated by business groups as follows:

- The Aeroflex Group ("Aeroflex")

Main revenue of Thermal insulation manufacturing and distribution business (Aeroflex Group) increased by approximately 1.8% from the previous fiscal year. Sales of Aeroflex USA Inc in the United States market grew consistently due to demand for premium-grade insulation products, and Ultra Low Temperature Insulation and Air Ducting system products, especially from Semiconductor / Cloud / Data Center and automotive business which is invested consistently.

Meanwhile, domestic sales slightly dropped, reflecting cautious private-sector investment. However, signs of an industry recovering are gradually emerging.

The proportion of international sales accounted for 78.3%, while domestic sales represented 21.7%.

- The Aeroklas Group ("Aeroklas")

Main revenue of Automotive Parts and Accessories Manufacturing and Distribution Business (Aeroklas Group) decreased by 9.5% from the previous fiscal year. Production and distribution to OEM customers of Aeroklas slowed down, in line with the overall automotive industry trends. However, the Company utilized this period to restructure its cost structure and enhance operational efficiency, laying a solid foundation for recovery once market demand rebounds. Production experienced a slowdown during the early fourth quarter of the 2025/2026 fiscal year. However, sales began to pick up in March 2026, signaling a gradual recovery.

As for overseas markets, particularly Australia and Europe, economic uncertainties continued to weigh on consumer spending. Meanwhile, the European market faced ongoing pressure from the broader slowdown in the automotive industry

For the business in Australia (AAPG), sales remained soft compared to the same period of the last year and previous quarter, due to seasonality factors. However, the Company has initiated cost-reduction measures, closely overseen by the newly appointed executive management team. Progress has been observed since February 2026, though the operational turnaround continues at a gradual pace.

Meanwhile, 4 Way Suspension Products Pty., Ltd. delivered continuous improvements in sales and operational performance, driven by strong demand for new products in both the Australian and international markets.

Furthermore, the Aeroklas Group continues to prioritize disciplined cost and expense management to maintain its profitability and support market recovery in the subsequent period.

The sales distribution consisted of 62.7% from international markets and 37.3% from the domestic market.

- Eastern Polypack Company Limited

Sales of the Plastic Packaging Manufacturing and Distribution Business (Eastern Polypack Company Limited) increased by 11.8 % compared to the previous fiscal year. However, the Company possesses a competitive edge in international manufacturing standards such as TIS, GHP, HACCP and BRC, which builds a competitive advantage in credibility and serves as a key factor in industrial clients choosing the Company as their packaging manufacturer. The Company remains focused on maintaining quality standards and cost efficiency to retain its customer base and ensure long-term competitiveness.

The sales distribution consisted of 6.1% from international markets and 93.9% from the domestic market.

Cost of Sales

The Company's cost of sales products was 8,966.2 million Baht, decreased by 223.3 million Baht, or 2.4% compared to the previous year, which was a higher decrease rate than the decrease in sales. The Company has consistently managed costs by sourcing raw materials from various suppliers to maintain average raw material costs at an appropriate level. Furthermore, investments in renewable energy adoption have enabled more efficient management of energy expenses. The Company recorded gross profit proportions from its Insulation Business, Automotive Parts and Accessories Business, and Plastic Packaging Business at 44.9%, 45.3%, and 9.8%, respectively.

Sales and administrative Expense

The Company incurred selling and administrative expenses of 3,358.0 million Baht, down by 152.5 million Baht, or decreasing by 4.3% compared to the previous year. This focuses on strengthening the organizational structure and enhancing long-term operational efficiency including organizational restructuring, reinforcing cost discipline, and optimizing working capital as well as production capacity.

Net Profit

The Company had a net profit of 1,311.9 million Baht, increased by 503.4 million Baht or 62.3%

In addition, the Company and subsidiaries including Eastern Polypack Company Limited, Aeroflex Company Limited and Aeroklas Company Limited have joined the program and has been certified as a member of the Thai Private Sector Collective Action Against Corruption or CAC since 2016. In the 2025/2026 fiscal year, the Company and its three subsidiaries were awarded certification as members of the Thai Private Sector Collective Action Against Corruption (CAC) with 'CAC Change Agent' (3-Star) status. This recognition reflects their efforts in expanding a transparent business network across suppliers, partners, and supply chain affiliates by advocating anti-corruption systems, mitigating risks, and building a sustainable supply chain.

The Company Secretary provided the shareholders with the opportunity to inquire or express additional opinions, it appeared that no shareholder raised any inquiry or expressed additional opinions.

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When no shareholder inquired any questions or expressed opinions, the Company Secretary then proposed the Meeting to acknowledge the Company's operating results for the fiscal year ended as of 31 March 2026. This agenda was for acknowledgment hence no resolution has been determined.

Resolution The Meeting acknowledged the Company's operating results for the fiscal year ended as of 31 March 2026, as proposed.

Agenda 3 To consider and approve the audited consolidated financial statements for the fiscal year ended as of 31 March 2026

The Chairman assigned the Company Secretary to present this agenda to the Meeting.

The Company Secretary proposed to the Meeting to consider and approve the consolidated financial statements of the Company for the fiscal year ended as of 31 March 2026, which was audited by the Company's auditors and reviewed by the Audit Committee. The details were specified in the annual report (Form 56-1 One Report), which has been sent to the shareholders, together with the invitation letter of the Meeting before the Meeting. Moreover, Mr. Veerasit Pratuengsukpong, Head of Executive Officer of Accounting and Finance, had reported the important financial numbers to the shareholders in the previous agenda.

The Company Secretary inquired whether the shareholders had any further questions or comments. Subsequently, the Secretary presented a question submitted by a shareholder via message as follows:

Mr. Pichet Issaro, proxy holder from the Thai Investors Association, inquired:

1. How does the conflict in the Middle East affect the Company's operations, and what mitigation measures has the Company implemented to minimize these impacts?"

The Chairman assigned Dr. Chalieo Vitoorapakorn, Director and Deputy Chief Executive Officer of Business Development and Investment, to respond to the shareholder's question.

Dr. Chalieo Vitoorapakorn, Director and Deputy Chief Executive Officer of Business Development and Investment, clarified as follows:

1. The Company closely monitors geopolitical tensions, as they may impact oil prices, petrochemical raw material costs, energy expenses, freight charges, and raw material lead times. However, through proactive risk management measures implemented in advance, the Company has not experienced any material impacts.

   Furthermore, the Company prioritizes efficient raw material and inventory management, specifically through advance sourcing, supplier diversification, and robust supply chain oversight to mitigate global uncertainties. Regarding the operations of each business segment, details are as follows:

   - Thermal Insulation Business under Aeroflex Brand, the Company has secured raw material buffer stocks 4 to 6 months in advance, ensuring sufficient materials to support production through approximately December. Furthermore, Aeroflex benefits from a long-established global supply chain network, allowing it to maintain production continuity and efficient product delivery. Additionally, owning its global brand enables the Company to gradually adjust selling prices across various markets in response to cost shifts, as appropriate.

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- Automotive Parts and Accessories Business under Aeroklas Brand, raw material inventory has been secured 3 to 4 months in advance to hedge against market volatility and ensure uninterrupted manufacturing. For OEM clients, most commercial agreements include price-adjustment mechanisms tied to raw material cost variations. Price revisions are conducted through joint reviews and discussions with clients under agreed contractual terms, enabling the Company to effectively manage raw material price fluctuations.
- Plastic Packaging Business under EPP Brand, under normal conditions, raw material stock is maintained at around 3 months. During periods of rising raw material prices driven by global conflicts, EPP strategically timed its procurement by making additional purchases when prices softened. Concurrently, product prices were gradually adjusted to reflect changing costs, a move well understood and accepted by customers, resulting in highly efficient raw material cost management.

The Company remains confident in the strength of its continuously developed supply chain network, which enables effective raw material management and the preservation of target gross profit margins, even during periods of raw material price volatility. Furthermore, the products across all business segments, namely Aeroflex, Aeroklas and EPP, are essential goods with sustained market demand. The Company is therefore confident in its ability to drive business operations and effectively buffer against external uncertainties.

The Company Secretary informed the meeting of a question submitted by a shareholder via message as follows:

Mr. Suparoj Buasri, a shareholder attending in person, inquired:
How will the upcoming increase in U.S. import tariff rates impact the Company?

The Chairman assigned Dr. Pawat Vitoorapakorn, Director and Chief Executive Officer, to address the shareholder's question.

Dr. Pawat Vitoorapakorn, Director and Chief Executive Officer, clarified as follows:

The Company is closely monitoring changes in U.S. import tariff policies, anticipating a potential tariff burden increase of approximately 2.0% – 2.5%. As the Thai government is currently in negotiations with the U.S. government, the Company will closely follow the outcome of these discussions. The Company expects to effectively manage the impact of increased tariffs through gradual product price adjustments as appropriate, alongside cost management and operational efficiency enhancements. Additionally, the Company is eligible for tax refunds under previous measures, which will help partially offset the impact.

In the U.S. market, demand for Aeroflex insulation products continues to grow steadily, driven by investments in Data Centers, the semiconductor industry, industrial manufacturing plants, and the reshoring of production bases to the United States. Coupled with Aeroflex's nationwide distribution network and strong client base, the Company remains confident in maintaining its competitive edge and managing the impacts of these tax measures appropriately.

The Company Secretary provided the shareholders with the opportunity to inquire or express additional opinions. It appeared that no shareholder raised any inquiry or expressed additional opinions.

When no shareholder inquired any further questions, the Company Secretary proposed to the Meeting to consider and approve the audited consolidated financial statements of the Company for the fiscal year ended as of 31 March 2026, as per the proposed details.

<u>**Resolution**</u> The Meeting considered and unanimously resolved to approve the audited consolidated financial statements of the Company in respect of the fiscal year ended as of 31 March 2026, which was audited by the Company's certified public accountants and has been reviewed by the Audit Committee, be approved by the votes as per the following details:

Approved	2,184,024,792	votes	equal to	100.0000	%
Disapproved	0	votes	equal to	0.0000	%
Abstained	0	votes		-	

Agenda 4 To consider and approve the dividend payment from the operating results of the fiscal year ended as of 31 March 2026

The Chairman assigned the Company Secretary to present this agenda item to the Meeting.

The Company Secretary informed that according to the financial statements for the fiscal year ended as of 31 March 2026, which was audited by the Company's auditors, the Company had a total net profit of 1,311,896,164 Baht, and according to the separate financial statements, the Company had a total net profit of 678,808,401 Baht. The Board of Directors deemed it appropriate to propose the shareholder's meeting to consider and approve the dividend payment from the operating results of the fiscal year ended as of 31 March 2026, in addition to the interim dividend at the rate of 0.13 Baht (Thirteen Satang) per share, for 2,800,000,000 shares, totaling 364,000,000 Baht, which was paid from the net profit of the separate financial statements for the fiscal year. The dividend would be paid to the shareholders of the Company, whose names appeared in the shareholders' registration book on 4 August 2026, which was designated by the Board of Directors as the date to determine the list of the shareholders who are entitled to receive dividend payment (Record Date), and the dividend payments would be paid to the shareholders on 20 August 2026.

In this regard, during the year 2025, the Board of Directors' Meeting No. 7/2025, held on 12 November 2025, resolved to approve the payment of interim dividend to the shareholders at the rate of 0.07 Baht (Seven Satang) per share, totaling 196,000,000 Baht, which had been paid to the shareholders on 9 December 2025. Therefore, the total annual dividend was at the rate of 0.20 Baht per share (Twenty Satang), totaling 560,000,000 Baht.

The dividend payout ratio, calculated in combination with the interim dividend payout rate, compared to the net profit according to the consolidated financial statements, was equivalent to the dividend payout ratio of 42.6%. The payout ratio is in accordance with the Company's dividend payment policy.

The Company Secretary provided the shareholders with the opportunity to inquire or express additional opinions. It appeared that no shareholder raised any inquiry or expressed additional opinions.

When no shareholder inquired any further questions, the Company Secretary proposed to the Meeting to consider and approve the dividend payment from the operating results of the fiscal year ended as of 31 March 2026, as per the proposed details.

Resolution The Meeting considered and unanimously resolved to approve the dividend payment from the operating results of the fiscal year ended as of 31 March 2026, in addition to the interim dividend at the rate of 0.13 Baht (Thirteen Satang) per share, for 2,800,000,000 shares, totaling 364,000,000 Baht to the Company's shareholders by setting the record date for the names of shareholders who are entitled to receive dividends (Record Date) on 4 August 2026, and the dividend payment would be paid to the shareholders on the 20 August 2026, by the votes as follows:

Approved	2,184,024,792	votes	equal to	100.0000	%
Disapproved	0	votes	equal to	0.0000	%
Abstained	0	votes		-	

Agenda 5 To consider and approve the appointment of directors replacing those retired by rotation

The Chairman assigned Assoc. Prof. Dr. Sakarindr Bhumiratana, Nomination and Remuneration Committee Member to present this agenda item to the Meeting.

Assoc. Prof. Dr. Sakarindr Bhumiratana, Nomination and Remuneration Committee Member informed the Meeting that according to the Article 18 of the Company's Articles of Association, it stipulates that at least one-third (1/3) of the directors must vacate their office by rotation at every Annual General Meeting of Shareholders. If the number of directors could not be divided into three proportions, the nearest number of one-third proportion (1/3) must retire by rotation. The directors who had served in their positions for the longest period were required to retire. The retired directors were eligible for re-election. In the 2026 Annual General Meeting of Shareholders, the directors who occupied the position for the longest period and must be retired were as follows:

1.	Mr. Chaiwat Atsawintarangkun	Independent Director
2.	Mr. Pawat Vitoorapakorn	Director
3.	Mr. Ekawat Vitoorapakorn	Director

Assoc. Prof. Dr. Sakarindr Bhumiratana, Nomination and Remuneration Committee Member informed that the Nomination and Remuneration Committee and the Board of Directors had carefully considered the structure of the Board of Directors of the Company and the qualifications of the three directors in various aspects individually. The committee deemed that the three directors, who had to retire by rotation, had the qualifications of directors in accordance with law on the public company limited, law on the securities and exchange, and other related laws (if any). Moreover, they were being appropriate in terms of qualifications, knowledge, ability, experience, and performance as a director of the Company in the past has been beneficial to the Company. The three directors did not have any prohibited qualifications and did not operate or hold shares in any business that competed with the Company's operations.

Moreover, the Nomination and Remuneration Committee has considered that the nominated persons for the position of independent directors had performed their duties in auditing to protect the interests of minority shareholders by expressing their opinions independently and their qualifications was in accordance with the laws relating to independent directors' requirements.Therefore, the Company deemed it appropriate to propose that the three directors be nominated for re-election to serve as directors for another term.

The profiles of the three directors were provided in the enclosure of the invitation letter of the Meeting, which was sent to the shareholders before the Meeting (Enclosure No. 5).

Assoc. Prof. Dr. Sakarindr Bhumiratana, Nomination and Remuneration Committee Member provided the shareholders with the opportunity to inquire or express additional opinions. It appeared that no shareholder raised any inquiry or expressed additional opinions.

When no shareholder inquired any further questions, The Company Secretary proposed to the Meeting to consider and approve the appointment of directors replacing those retired by rotation individually.

Resolution The Meeting considered and resolved to approve the re-appointment of the directors whose names are listed below, who retired by rotation to resume their directorships for another term, be approved by the majority votes of the shareholders who attended the meeting and exercised their voting rights as per the following details:

1. Mr. Chaiwat Atsawintarangkun

Approved	2,132,051,892	votes	equal to	97.6203	%
Disapproved	51,972,900	votes	equal to	2.3796	%
Abstained	0	votes		-	

2. Mr. Pawat Vitoorapakorn

Approved	2,183,414,792	votes	equal to	99.9720	%
Disapproved	610,000	votes	equal to	0.0279	%
Abstained	0	votes		-	

3. Mr. Ekawat Vitoorapakorn

Approved	2,179,241,892	votes	equal to	99.7810	%
Disapproved	4,782,900	votes	equal to	0.2189	%
Abstained	0	votes		-	

Agenda 6 To consider and approve the directors' remuneration

The Chairman assigned Mr. Chaiwat Atsawintarangkun, the Chairman of the Nomination and Remuneration Committee, to propose this agenda to the Meeting.

The Chairman of the Nomination and Remuneration Committee informed that the Company deemed it appropriate to propose the Meeting to consider and approve the determination of directors' remuneration for the fiscal year ended as of 31 March 2027, in a total of not exceeding 12,000,000 Baht. The payment shall be made in the form of annual remuneration, meeting allowance, and bonus. The details were provided in the enclosure of the invitation letter of the Meeting, which was sent to the shareholders before the Meeting. The details were as follows:

Position	Directors Remuneration Composition		
	Annual Remuneration	Meeting Allowance	Bonus (Baht/year)
Board of Directors			
Chairman of the Board	453,000	30,000	The directors' bonus shall be paid to the entire Board of Directors as approved by the Nomination and Remuneration Committee with consideration of overall Company's annual performance.
Director and being Chairman of the Audit Committee	390,000	25,000	
Director and being Chairman of the Executive	453,000	30,000	
Director	327,000	25,000	
The Audit Committee			
Chairman of the Audit Committee	-	18,000	
The Audit Committee Members	-	15,000	
The Executive Committee			
Chairman of the Executive Committee	-	-	
Executive Committee Member	-	-	
The Risk Management Committee			
Chairman of the Risk Management Committee	-	18,000	
Risk Management Committee Members	-	15,000	
The Nomination and Remuneration Committee			
Chairman of the Nomination and Remuneration Committee	-	18,000	
	-	15,000	
Sustainability and Corporate Governance Committee			
Chairman of the Sustainability and Corporate Governance Committee	-	18,000	
The Sustainability and Corporate Governance Committee Members	-	15,000	

Regarding determining the directors' remuneration in this time, the Board of Directors had also determined the remuneration for the Company's sub-committees that would receive the remuneration as detailed above.

The Chairman of the Nomination and Remuneration Committee provided the shareholders with the opportunity to inquire or express additional opinions. It appeared that no shareholder raised any inquiry or expressed additional opinions.

When no shareholder inquired any further questions, the Company Secretary proposed to the Meeting to consider and approve the determination of directors' remuneration, as per the proposed details.

<u>Resolution</u> The Meeting considered and unanimously resolved to approve the determination of directors' remuneration for the fiscal year ended as of 31 March 2027, in a total of not exceeding 12,000,000 Baht, which the payment shall be made in the form of annual remuneration, meeting allowance, and bonus, by the votes as follows:

Approved	2,184,024,792	votes	equal to	100.0000	%
Disapproved	0	votes	equal to	0.0000	%
Abstained	0	votes	equal to	0.0000	%

Agenda 7 To consider and approve the appointment of the auditors and their remuneration

The Chairman assigned Mr. Chaiwat Atsawintarangkun, the Chairman of the Audit Committee, to propose this agenda to the Meeting.

The Chairman of the Audit Committee informed the Meeting that the Audit Committee had considered the qualifications of the Company's auditors by considering from their performance, independence of auditors, and their remuneration, therefore, deemed to propose to the shareholders' meeting to consider and approve the appointment of:

1. Mr. Krit Chatchavalwong Certified Public Accountant No. 5016; or
2. Ms. Nopanuch Apichatsatien Certified Public Accountant No. 5266; or
3. Ms. Sanicha Akarakittilap Certified Public Accountant No. 8470

One of the auditors from PricewaterhouseCoopers ABAS Ltd. to be the Company's auditor for the fiscal year ended as of 31 March 2027, by allowing any one person to audit and express an opinion on the Company's financial statements. The auditors did not provide any other services to the Company and did not have a relationship and/or conflict of interest with the Company/ subsidiaries/ executives/ major shareholders or those related to such persons in any way. If the nominated certified public accountants are unable to perform their duties for the Company, PricewaterhouseCoopers ABAS Ltd. agrees to designate other certified public accountants of its team to replace the nominated auditors in order to perform the auditing work on the Company's financial statements, and determine the remuneration for annual audit fee and the quarterly financial review for the fiscal year ended as of 31 March 2027 in the amount of 3,781,000 Baht, excluding other expenses.

The Chairman of the Audit Committee provided the shareholders with the opportunity to inquire or express additional opinions. It appeared that no shareholders raised any inquiry or expressed additional opinions.

When no shareholder inquired any further questions, The Company Secretary proposed to the Meeting to consider and approve the appointment of the auditor and their remuneration, as per the proposed details.

Resolution The Meeting considered and resolved to approve the appointment of Mr. Krit Chatchavalwong, Miss Nopanuch Apichatsatien, or Miss Sanicha Akarakittilap from PricewaterhouseCoopers ABAS Ltd., being the Company's auditor for the fiscal year ended as of 31 March 2027. The remuneration for the annual audit and the quarterly financial review for the fiscal year ended as of 31 March 2027, was determined in the amount of 3,781,000 Baht, excluding other expenses, by the majority votes of the shareholders who attended the meeting and exercised their voting rights as follows:

Approved	2,146,358,792	votes	equal to	98.2753	%
Disapproved	37,666,000	votes	equal to	1.7246	%
Abstained	0	votes		-	

Agenda 8 Other business (if any)

The Chairman declared that all agenda items had been considered by the General Meeting of Shareholder, and the shareholders were given the opportunity to inquiry or provide additional suggestions.

The Company Secretary informed that there were questions from shareholders via message, as follows:

Mr. Suparoj Buasri, a shareholder attending in person, submitted a question regarding Agenda Item 2 after voting for that agenda item had been closed. Consequently, the question was presented for discussion under Agenda Item 8 as follows:

'With the ongoing conflicts near the Strait of Hormuz and the Bab-el-Mandeb Strait elevating geopolitical risks, how do these events impact the Company?'

The main substance of this question is similar to the query previously addressed and clarified under Agenda Item 3.

The Company Secretary provided the shareholders with the opportunity to inquire or express additional opinions, it appeared that no shareholder raised any inquiry or expressed additional opinions.

The Chairman informed the Meeting that, the Company has provided shareholders with ample the opportunity to ask questions. All agenda items as specified in the invitation letter of the Meeting had been fully considered by the shareholders' meeting. On the occasion of Dr. Pawat Vitoorapakorn stepping down from his position as Chief Executive Officer and Dr. Chalieo Vitoorapakorn assuming the role of Chief Executive Officer effective 1 August 2026, Dr. Pawat Vitoorapakorn was invited to share his reflections and address the handover of executive management.

Dr. Pawat Vitoorapakorn, Chief Executive Officer, expressed his gratitude to the shareholders, the Board of Directors, executives, and all employees for their trust and continuous support throughout his tenure. He stated that over nearly 50 years since co-founding the Company, he dedicated his physical energy, heart, and experience to transforming the business from a private enterprise into a listed company on the Stock Exchange of Thailand, establishing a stable foundation for continuous growth.

Following the Board of Directors' resolution appointing Dr. Chalieo Vitoorapakorn as Chief Executive Officer, effective 1 August 2026, Dr. Pawat expressed full confidence in Dr. Chalieo's ability to seamlessly carry forward business operations and drive ongoing growth. Dr. Pawat Vitoorapakorn will continue to serve as a Company Director and Chairman of the Executive Committee to support leadership transition and sustainable corporate expansion.

The Chairman then invited Dr. Chalieo Vitoorapakorn, CEO-Designate, to address the assembly.

Dr. Chalieo Vitoorapakorn, Deputy Chief Executive Officer, expressed his thanks to the shareholders, the Board of Directors, and Dr. Pawat Vitoorapakorn. He reaffirmed his commitment to continuing the Company's strategic policies and direction, aiming for sustainable growth rooted in innovation, international business execution, human capital development, ESG principles, and good corporate governance to generate appropriate long-term shareholder returns. He concluded by requesting the continued support of all shareholders in driving the Company toward stable and sustainable growth.

The Chairman thanked all shareholders and proxy holders who attended the Meeting and declared the 2026 Annual General Meeting of Shareholders closed.

The Meeting was adjourned at 10:37 a.m.

Vachara V.
__________________________Chairman of the Meeting

(Mr. Vachara Tuntariyanond)

ประภาวดี ณ ระนอง
__________________________The Minutes Taker

(Ms. Prapawadee Na Ranong)